

Visual Summary: Strategic Review Pathway

Area of Focus	Current Challenge	Proposed Action	Outcome
Governance	Limited flexibility + access to funding	Explore MSC option through business case	Enhanced autonomy + grant access
Board Structure	All elected officials; limited technical expertise	Recommend balanced model with municipal and skills-based reps	Strong oversight + technical input
Infrastructure Investment	\$4.6M gap (2023–2028)	Plan for long-term capital strategy	Sustainable asset management
System Capacity	Excess capacity not optimized	Commission servicing model and growth review	Informed decisions on expansion
Regional Partnerships	Limited outreach to neighbours	Engage adjacent municipalities	Shared service efficiencies